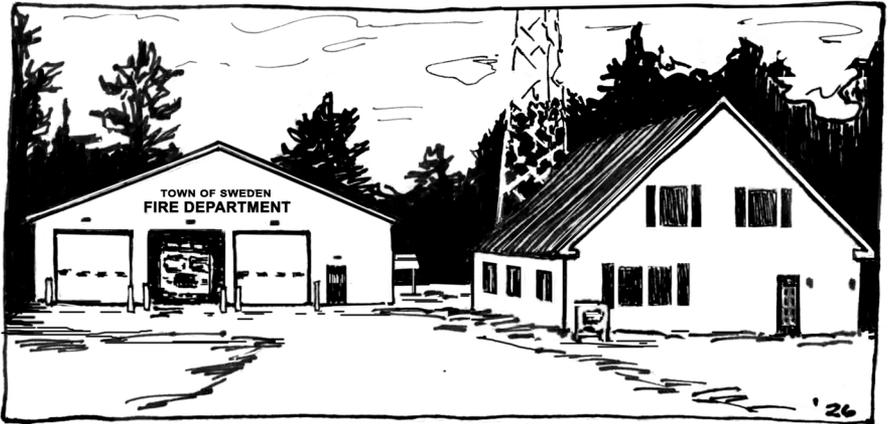


2025 ANNUAL REPORT

Town of Sweden, Maine



The 2025 Town Report is Dedicated To The Sweden Fire Department

It is fitting that 2025 was the year we celebrated the 75th anniversary of the official incorporation of the Sweden Volunteer Fire Department, while also achieving our long standing goal of building a new, modernized fire station. It was the catastrophic fires of 1947 that galvanized Sweden's residents to take action, and a grassroots organization composed of neighbors and friends, with little more than a fierce will and the basic tools at hand, established the first coordinated fire protection efforts in the town's history.

Among the department's founding members were Roger Merrill, Charles Bennett, Steve Ridlon, Stan Brown, Guy Tower, R.O. Moulton, Dana Moulton, Rosewell Nevers, Jerry Bishop, Laurance Bishop, Jerald Bishop, Hunter Chase, Charles Chase, and Donald Chase, whose name endures as a testament to community leadership and dedication. This group of founders embodied the very spirit of volunteerism, answering the call of duty without expectation of reward, motivated only by the desire to protect their neighbors and preserve the beauty and safety of their beloved town.

Over the decades, the Sweden Fire Department has evolved with the community it serves. Through the tireless pursuit of grants, local fundraising, and support from the town's residents, today it proudly boasts five pieces of modern firefighting apparatus, including engines, tankers, and utility vehicles, each a symbol of the town's commitment to public safety, all now housed in our brand new fire station.

To all the volunteers who have served past and present, the Town of Sweden thanks you for your dedication, your commitment, and service to our town.

**MUNICIPAL OFFICERS'
ANNUAL REPORT
FOR THE TOWN OF
SWEDEN, MAINE**

FOR THE MUNICIPAL YEAR 2025

TOWN OF SWEDEN ANNUAL REPORT 2025

Table of Contents

Selectmens' Report.....	3
Town Officials: Selectmen, Treasurer, Tax Collector, Clerk, Road Comm., CEO, and others.....	4
Town Boards, Committees, and others.....	5-6
Special Committees.....	7
Senator Bennett and State Representative Wood, General Information....	8
Governor Janet Mills letter to citizens.....	9
U.S. Senator Susan Collins letter to citizens.....	10
U.S. Senator Angus S. King, Jr letter to citizens.....	11
Representative in Congress Jared F. Golden letter to citizens.....	12-13
Maine House Representative Peter C. Wood letter to citizens.....	14
Maine Senator Richard A. Bennett letter to citizens.....	15
Notice to taxpayers, Special Organizations.....	16
RHR Smith Audit	17-29
Article Comparison Summary	30-31
Budget Committee Report.....	32
Town Clerk Report.....	33
Tax Collector's Report.....	34
Code Enforcement Officer's Report.....	35
Fire Chief's Report.....	36
Fire Department Budget.....	37
EMA Director's Report.....	38
Town Warden Report/E911 Addressing Officer's Report.....	39
Planning Board Report.....	40-41
Cemetery Sexton Report.....	42
Animal Control Officer's Report.....	43
Oxford County Sheriff's Report.....	44-45
Charlotte Hobbs Memorial Library Report.....	46
Sweden Historical Society Report.....	47
Warrant for Annual Town Meeting.....	48-56
Waste Disposal and Recycling.....	57
Town Emails.....	58-59
Town Office Hours and Information.....	60
Emergency Telephone Numbers.....	61

2025 Select Board Report

Greetings to all,

After many years of planning and dedicated effort from town officials and volunteers, Sweden finally has a new fire station we can be immensely proud of. Completed at the end of 2025 using T-HUD appropriation funds and Sweden UFB funds, this long awaited project represents a major investment in the safety and wellbeing of our community. We look forward to showcasing the building, trucks, and equipment to the public later this spring during a ribbon cutting/open house ceremony. Protecting our residents, their homes, and our historic buildings remains one of our highest priorities, and the Select Board extends its sincere thanks to our firefighters for their unwavering dedication and service.

2025 was also the year that broadband internet service came to Sweden Through a partnership with Oxford County, a communication tower was erected behind the town office, eliminating our notorious dead zones, and significantly improving connectivity for first responders throughout the region. Later this year a cellular provider will lease space on the tower, bringing reliable cell service to residents across town. These initiatives have been years in the making, and 2025 stands as the year Sweden truly stepped into the 21st century, with dependable internet service and a modern fire station equipped with running water!

As we look ahead to 2026, our focus turns to improving town roads. Repairs to the Trull Brook Bridge and the residential sections of Marr Road are scheduled using remaining FEMA mitigation funds. Hardscrabble Road will receive a final topcoat on previously repaired sections, with ongoing planning for the repair and paving of the remainder. In the face of rising fuel costs, increased transfer station expenses, and reassessment fees anticipated in 2027, the Select Board has worked diligently to keep tax increases to a minimum. We remain committed to pursuing grants and other funding opportunities to offset costs beyond our control and to serving as responsible stewards of the Town's finances.

We extend our heartfelt thanks to all Town employees, board and committee members, and volunteers whose hard work and commitment continue to strengthen our community.

Respectfully submitted,
The Sweden Select Board

Town of Sweden Officials

ELECTED

Term Expires

Selectmen, Assessors and Overseers of the poor, 3 years

Selectman, Chair	Kerry Welton	2026
Selectman	Nils Johnson	2027
Selectman	Joaquim Almeida	2028

M.S.A.D. # 72 Board Member, 3 years	Kathi Shorey	2028
M.S.A.D. # 72 Alternate, 3 years	Alisa Karwowski	2026

APPOINTED:

Town Clerk, 1 year	Sandra Adams	2026
Deputy Town Clerk, 1 year	Mary E. McLaughlin	2026
Tax Collector, 1 year	Sandra Adams	2026
Treasurer, 1 year	Rose McKenzie	2026
Deputy Treasurer, 1 year	Vacant	2026
Registrar of Voters, 2 years	Mary E. McLaughlin	2026
Deputy Registrar of Voters, 1 year	Rose McKenzie	2026
Deputy Registrar of Voters, 1 year	Sandra Adams	2026
Administrative Assistant	Rose McKenzie	N/A
EMA Director, 1 year	Tommie McKenzie	2026
Fire Chief, 1 year	Tim Cook	2026
Road Commissioner, 1 year	Troy Morse	2026
Cemetery Sexton, 1 year	Mary D Seeber	2026
Animal Control Officer, 1 year	Cynthia Eaton	2026
Health Officer, 3 years	Kathi Shorey	2026
Constable, 1 year	William Graham	2026
Constable, 1 year	Open	2026
Code Enforcement Officer, 1 year	Peter Gordon	2026
Plumbing Inspector, 1 year	Peter Gordon	2026
Superintendent of Schools	Jay Robinson	N/A

Town of Sweden Boards and Committees

Planning and Zoning Board

5 years

ELECTED

	<u>Term Expires</u>
Melanie Eldracher Ridlon, Chair	2028
Gail deWildt	2027
Alisa Karwowski	2029
Daniel Noblet	2030

Alternates, 1 year

Miranda Purinton	2026
Vacant	2026

Appeals Board

5 years

ELECTED

	<u>Term Expires</u>
Lynn Hopkins, Chair	2027
Andrew Black	2030
Open	2026
Open	2028
Open	2029

Alternates, 1 year

Open

Conservation Commission

5 years Appointed

APPOINTED

	<u>Term Expires</u>
Rebecca Buyers, Chair	2030
Miriam Gibely	2026
David Sears	2026

Budget Committee

3 years Appointed

APPOINTED

	<u>Term Expires</u>
Alberta Ridlon, Chair	2026
George Conly	2028
Daniel Evans	2029

Representative to Maine Waste to Energy

	<u>Term Expires</u>
George Conly	2026

Town of Sweden Boards and Committees

Road Advisory Committee

3 years Appointed

	<u>Term Expires</u>
George Conly, Chair	2026
Alan Sparn	2026
Tim Karwowski	2027

Comprehensive Planning Committee

Appointed

Bruce Taylor, Chair
Abigail deWildt
Julia McQueen, Secretary
Mary Sohl
Nils Johnson

Special Committees

Enhanced – 911 Addressing Officer

Tommie McKenzie

2026

General Assistance Coordinator

Rose McKenzie

2026

Election Clerks – 2026

Linda Bradley

Melanie Eldracher

Miranda Purinton

Jane Forde

Louis Clark

Abigail deWildt

Ardelle Foss

Sara Miriam Gibely

Kathleen Lyman

Alberta Ridlon

Charlotte Riley

Patricia Porter

William Graham

Kathiann Shorey

Julia McQueen

Stephanie von Kannewurff

Mary Sohl

-----NOTICES-----

All non-scheduled meetings will be posted at the Town Office,
on the Town Website or in the Bridgton News.

Scheduled Meetings:

Selectmen – Second and Fourth Tuesday of each month, 6 p.m. at the Town Office

Planning Board – Third Tuesday of each month, 6:30 p.m. at the Town Office

Sweden Historical Society – Third Saturday of each month, time and place to be announced

SFD Training – Third Thursday of each month, 6:30 p.m. at the Fire Station and as scheduled

SFD Association Meeting – Fourth Thursday of each month, 6:30 p.m. at the Fire Station

**Volunteers needed for Fire Department
Call the Town Office at 647-3944**

**Your State Senator is:
SENATOR RICHARD A. BENNETT
District #18**

Home Mailing Address: 75 Bennett Lane
Oxford, ME 04270

Telephone: (207) 287-1505

Message Service: 1-800-423-6900

Email: Richard.Bennett@legislature.maine.gov

Capital Address: State of Maine Senate District 18
3 State House Station
Augusta, ME 04333-0003

**Your State Representative to the Legislature is:
PETER C. WOOD
District #81**

Home Mailing Address: 118 Hemingway Road,
Norway, ME 04268

Telephone:(207) 890-3324 Residence

E-Mail: Peter.Wood@legislature.maine.gov

Capital Address: House of Representatives
2 State House Station
Augusta, Maine 04333-0002

Telephone: (207) 287-1400

<http://www.maine.gov/legis/house>



Janet T. Mills
GOVERNOR

STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

Winter and Spring 2026

Dear Friends:

It has been the greatest honor of my life to serve as your governor for the past seven years. We have faced many challenges together, from confronting a global pandemic, to healing from a horrific tragedy in Lewiston, to rebuilding from unprecedented storms that damaged homes and businesses across the state. But we have done so with the strength, courage, and kindness that is at the essence of Maine people, the same community spirit that will sustain us in the years to come.

Our towns and cities are the essence of community and the foundation of our democracy. In my last year as governor, I will push to continue fully funding revenue sharing and public schools so those costs are not added to the property tax bills. We will continue to make record investments in housing to bring down the cost of home ownership. We will continue to deliver tax relief to working people and lift the burden of student debt off the shoulders of younger people to encourage them to stay here, pay taxes here and invest in our state.

I fundamentally believe that our strongest asset is you – the people of Maine – which is why my Administration's approach has always been, and will always be, to make this state the best place in the nation to live, work, and raise a family.

With gratitude,

Janet T. Mills
Governor



PRINTED ON RECYCLED PAPER

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2523
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:
APPROPRIATIONS
CHAIR
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends,

It is an honor to serve the people of Maine, and I welcome this opportunity to update you on the work that has taken place in the Senate over the past year. My staff and I have addressed numerous issues affecting our state, and I would like to share some of the progress that we have made.

Since my *Social Security Fairness Act* was signed into law in January 2025, the law has been fully implemented and restored earned retirement benefits to 2.8 million Americans. More than 25,000 Mainers have seen their monthly benefits increase and have been issued more than \$184.5 million in retroactive payments. I am proud that this legislation has improved the lives of many retired firefighters, teachers, police officers, and other public employees and their spouses.

I was honored to become the first Maine Senator in nearly a century to lead the Appropriations Committee. Since I took this role last January, Congress enacted full-year appropriations bills before December for the first time since 2018. These bipartisan bills included full-year funding for Military Construction and the Department of Veterans Affairs, the US Department of Agriculture, and the Food and Drug Administration. At my request, these bills included nearly \$35 million in Congressionally Directed Spending (CDS) for local projects across Maine that will improve fire stations and emergency services, update municipal buildings, and support upgraded facilities at the Maine National Guard and Portsmouth Naval Shipyard (PNSY) in Kittery. This funding builds on the nearly \$1.1 billion in CDS I have secured since 2021 for worthy projects that benefit local communities and nonprofits across 16 counties. As Chair, I remain committed to working to better ensure that federal spending and investments produce real results for the people of Maine.

I have also led other important legislative efforts this year that address problems many Mainers face. This includes bills that expand federal efforts to combat Lyme disease and other tick-borne illnesses and improve access to early testing for Alzheimer's disease. Provisions I authored to strengthen prevention, treatment, and recovery services for those struggling with substance use disorders and mental illness were included in the *SUPPORT for Patients and Communities Reauthorization Act* that was recently signed into law. An amendment I authored in this year's *National Defense Authorization Act* will increase apprenticeship opportunities at public shipyards like PNSY. That bill also includes more than \$400 million to support critical infrastructure improvements at PNSY and a well-deserved 3.8 percent pay raise for all our nation's service members.

In addition to advancing legislation, I worked to ensure that federal commitments to Maine were maintained and, when necessary, restored. I secured a seasonal employee exemption for Acadia National Park from the Administration's federal hiring freeze and from closure during the recent government shutdown. I protected local programs like Maine Sea Grant and global initiatives like the President's Emergency Plan for AIDS Relief (PEPFAR) from harmful funding cuts. I led the effort to resume enrollment at Maine Job Corps centers and fought for full funding for Maine's public schools this school year. I preserved funding for the University of Maine System and secured the restoration of funding to the Passamaquoddy Tribe at Pleasant Point and the Penobscot Nation. I protected low-income Mainers' access to key programs like LIHEAP and SNAP. Although I voted against the *One Big Beautiful Bill Act* due to my opposition to Medicaid cuts, I helped secure \$50 billion to support rural health providers through the legislation's Rural Health Transformation Program. Maine has been awarded \$190 million in the first year of this five-year grant program.

Throughout my Senate service, I have never missed a roll-call vote and have cast more than 9,850 consecutive votes—reflecting the Maine work ethic I bring to Washington. My continued ranking as most bipartisan Senator from the Lugar Center and Georgetown University is a testament to Maine's tradition of working with cooperation and respect.

My highest priority as a Senator is to ensure that the State of Maine's needs are met. If ever I can be of assistance to you, please contact one of my state offices or visit my website at collins.senate.gov.

Sincerely,



Susan M. Collins
United States Senator

www.collins.senate.gov

ANGUS S. KING, JR.
MAINE

133 HART SENATE OFFICE BUILDING
(202) 224-5344
Website: <https://www.King-Senate.gov>

United States Senate
WASHINGTON, DC 20510

COMMITTEES:
ARMED SERVICES
RANKING MEMBER, STRATEGIC FORCES
SUBCOMMITTEE
ENERGY AND
NATURAL RESOURCES
RANKING MEMBER, NATIONAL PARKS
SUBCOMMITTEE
INTELLIGENCE
VETERANS' AFFAIRS

Dear Friends,

With each year we have a new opportunity to recognize our shared achievements and offer up our time and energy to support one another when challenges arise. I am grateful to the towns across Maine for their dedication to their communities, their residents, and our state. Working together has always been our strength, and the past year proved that once again we are stronger when we work together.

However, it is difficult to recall a year more challenging than the one we just experienced – a year that required a steady focus on our founding principles and shared values. For these reasons, I spent hours on the Senate Floor reminding my colleagues—and many of you back home—about the vision our founders demonstrated when they laid the blueprint for the American experiment. A cornerstone in their understanding was a duty to civic engagement and community. I often refer to Maine as a big town with long roads, and in my travels throughout our state, I am reassured by the grassroots participation in our civic process and the neighborly feel that makes Maine unique.

My legislative priorities remain largely the same: supporting Maine veterans, small businesses, and our heritage industries like agriculture, forest products and the marine economy. Additionally, I am grateful to have an exceptional team across Maine ready to assist you with issues involving the federal government. Whether you are facing challenges related to veterans' services, Social Security, the IRS, passports or other matters, I encourage you to reach out to our offices in Presque Isle, Bangor, Augusta, Portland, or Biddeford. We are here to help and welcome the opportunity to work on your behalf.

Together, I am confident we can continue building a stronger and more prosperous future for our state and nation. Thank you for being one of the many reasons Maine is such a special place. It is truly an honor to serve you and to know you. Mary and I wish you a happy, healthy, and safe 2026.

Best Regards,



ANGUS S. KING, JR.
United States Senate

AUGUSTA
40 Western Avenue, Suite 412
Augusta, ME 04330
(207) 622-8292

BANGOR
202 Harlow Street, Suite 20350
Bangor, ME 04401
(207) 945-8000

BIDDEFORD
227 Main Street
Biddeford, ME 04005
(207) 352-5216

PORTLAND
1 Pleasant Street, Unit 4W
Portland, ME 04101
(207) 245-1565

PRESQUE ISLE
167 Academy Street, Suite A
Presque Isle, ME 04769
(207) 784-5124

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Printed on Recycled Paper



Jared Golden
Congress of the United States
2nd District of Maine

Dear Friends,

I hope this letter finds you well.

As you likely know, my time in Congress will come to an end in January 2027, after which I'll return to my family and my life as a private citizen. In other words, this is my final town letter.

My time as your representative has included a fair share of ups and downs, but one thing that never changed was the pride I brought with me to represent your community and all the others across Maine's 2nd Congressional District.

Maine has been home for my entire life. And while serving in Congress has meant a lot of time in Washington, D.C., I've tried my best to stay connected to the people, places and values that made me who I am.

Growing up in Leeds, I learned the value of hard work and community. When I enlisted in the U.S. Marines, a decision driven by the commitment to service and patriotism instilled in me by the people and places that raised me, I learned a lot about sacrifice and leadership. After my time in the military, I settled in Lewiston and served my city in the Maine State House, where I got a crash course in what representation really meant: listening, understanding, and fighting to make life better for the people and families who'd placed their trust in me.

I brought these values and experiences with me to Congress, and tried to live up to them every day I have served.

I share all this not because my story is special or my values unique, but because I know that it is not.

It's fair to say that I've worked in one way or another with most every community in the District. Together, we've reduced pressure on property taxes by securing congressional funds for local projects. We've passed laws to support Maine's heritage industries and small businesses. And

my staff and I have provided direct constituent services, helping thousands of Mainers across the state — including recovering millions of dollars in missing or delayed federal benefits.

What I've learned through our work together is that there are leaders all over Maine everywhere you look — people committed to service, to their communities and their country: Municipal officials and workers. Business owners and innovators. Servicemembers and law enforcement officers. Volunteer firefighters. And of course, the everyday workers, parents and students who are all doing their part to contribute how they can to their families and communities.

I am grateful to share this state with every single one of you, and despite all our challenges, I am optimistic about our future because of what I've seen and learned. I know that the things that divide us are no match for the things we have in common and our commitment to each other.

While this may be my final letter in this format, I am still working hard to represent you for the rest of this year. If your community, small business, or family has a need, reach out to my nearest district office and talk to us about it. My staff and I can help navigate government programs; find federal resources in Maine; and resolve issues with Medicare, Social Security, the VA, and other agencies. Here's the contact info for my offices:

- **Caribou Office:** 7 Hatch Drive, Suite 230, Caribou, ME 04736. Phone: (207) 492-6009
- **Lewiston Office:** 179 Lisbon Street, Lewiston, ME 04240. Phone: (207) 241-6767
- **Bangor Office:** 6 State Street, Suite 101, Bangor, ME 04401. Phone: (207) 249-7400

Thank you again for the great honor of representing you in Congress and the opportunity to serve you and your community. I will spend the rest of my time in Congress working just as hard as I always have to deliver what I can to Maine.

Respectfully,



Jared Golden
Member of Congress



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002

(207) 287-1440

TTY: (207) 287-4469

Peter C. Wood

118 Hemingway Rd,
Norway, ME 04268

Residence: (207) 890-3324

Peter.Wood@legislature.maine.gov

January 2026

Dear Friends and Neighbors,

Thank you for electing me to serve as your State Representative for my first term. I am deeply honored that you have entrusted me to represent District 81 in Augusta. As we enter the second regular session of the 132nd Maine Legislature, I am dedicated to addressing the challenges ahead with diligence and integrity.

I am pleased to have been selected by leadership to serve on the Joint Standing Committee on Marine Resources. I believe I can bring valuable insights and expertise to the important work of this committee. I am grateful for the opportunity to serve the state in this capacity.

As the 132nd Legislature gets underway, we face significant challenges that require thoughtful and collaborative solutions. Maine is currently grappling with many sensitive issues, and I am committed to ensuring that your tax dollars are spent wisely and effectively. Additionally, Maine's high energy costs remain a burden on families and businesses, and I am optimistic that bipartisan cooperation can lead to meaningful progress in this area. Another critical issue is property tax relief—our state has one of the highest property tax burdens in the nation, and I am determined to advocate for reforms that alleviate this strain on Maine residents.

I am committed to making Maine a better place to live, work, and thrive. I will continue working on common-sense legislation that benefits all Mainers, ensuring that your voices are heard in Augusta. Your feedback and input are essential to my work as your representative.

Thank you once again for the privilege of serving you and the people of District 81. Please do not hesitate to reach out to me with your concerns, ideas, or questions. You can contact me at (207) 287-1440 or by email at Peter.Wood@legislature.maine.gov. If you'd like to receive email updates, simply send me a request to be added to my list.

Sincerely,

A handwritten signature in cursive script that reads "Peter C. Wood".

Peter C. Wood
State Representative

House District 81 Norway, Sweden, Waterford, Albany Township, Greenwood, South Oxford,
Stoneham, Stow, Mason Township & Locke Mills



Senator Richard A. Bennett
3 State House Station
Augusta, ME 04333-0003
Office (207) 287-1540
Cell (207) 592-3200

Richard.Bennett@legislature.maine.gov

Dear Friends and Neighbors:

I want to thank you for giving me the opportunity to serve you in the Maine Senate. It has been an honor to work on your behalf to make our state an even better place to live, work and conduct business. I am grateful you have put your trust in me, and I will continue to work tirelessly on behalf of the people of western Maine.

The First Regular Session of the 132nd Maine State Legislature began on December 4, 2024 and ended in March; the First Special Session of the 132nd Maine Legislature adjourned in July. With 415 bills carried over to the next session—including more than 200 still pending in committees—lawmakers have a significant workload ahead when we return for the Second Regular Session, which begins January 7, 2026.

I'm pleased to report the Legislature passed several critical bills aimed at expanding access to medical care, including measures to improve prescription access in Maine's most rural communities. We also secured key wins to protect our vital forest and logging industries, strengthen Maine's hospitality sector, and create new economic opportunities in agriculture by supporting food processing and manufacturing incentives.

As I return for the final year of my third consecutive term in the Senate, I intend to continue focusing on advancing commonsense policies aimed at protecting Maine's natural resources, lowering the costs of goods and services, increasing our housing stock and access to mental health and substance use treatment, and assisting our small businesses.

I am eager to discuss the issues important to all of you. Many of you have reached out about the biggest concerns you face every day. I promise to do all I can to advocate for your priorities in Augusta.

Again, thank you for electing me to serve you in the State Senate. The 132nd Maine Legislature has a great deal of work to do. However, I believe that if we work collaboratively, there is nothing we can't accomplish. Please feel free to contact me by calling (207) 287-1505 or emailing me at Richard.Bennett@legislature.maine.gov if you have comments, questions or if you would like assistance in navigating our state's bureaucracy.

Sincerely,

A handwritten signature in black ink that reads "Rick Bennett".

Richard A. Bennett
Senator

NOTICE TO ALL TAXPAYERS

Please inquire with the Select Board or Rose McKenzie, the Administrative Assistant to the Select Board prior to the Annual Town Meeting March 21, 2026 with questions that are technical or may require research.

You may still ask questions at the Town Meeting, but prior knowledge will assure a prompt and more detailed answer. This will help move the meeting along smoothly.

CONTRIBUTIONS TO SPECIAL ORGANIZATIONS

In a continuing effort to minimize the town's budget and its impact on its citizens the Board of Selectmen have chosen to carefully scrutinize the Town's contributions made to various organizations. The Town realizes the value of these organizations and wants to make the information accessible to its citizens for their private donations.

If you are interested, your donations may be mailed directly to:

Lakes Environmental Association

230 Main Street
Bridgton, ME 04009

Safe Voices

484 Main Street
Lewiston, ME 04240

Greater Bridgton Lakes Region Chamber of Commerce

257 Main St, Suite 1
Bridgton, ME 04009

Harvest Hills Animal Shelter, Inc.

1389 Bridgton Road
Fryeburg, ME 04037

The Lifeflight Foundation

P.O. Box 859
Augusta, ME 04332

Cancer Resource Center of Western Maine

P.O. Box 263
Norway, ME 04268

Community Concepts

17 Market Square
South Paris, ME 04281

Seniors Plus

8 Falcon Road
Lewiston, ME 04240

Charlotte Hobbs Memorial Library

227 Main Street
PO Box 105
Lovell, ME 04051

Sweden Food Pantry

Sweden Community Church
137 Bridgton Road
Sweden, ME 04040

Sexual Assault Prevention and Response Services (SAPARS)

PO Box 6
Auburn, ME 04212



February 25, 2026

Selectboard
Town of Sweden
Sweden, Maine

We have been engaged by the Town of Sweden, Maine and have audited the financial statements of the Town of Sweden, Maine as of and for the year ended December 31, 2025. The following statements and schedules are being reviewed by management and have been excerpted from the 2025 financial statements, a complete copy of which, including our opinion thereon, will be available for inspection at the Town Office. Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule A
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule B
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule C
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Special Revenue Funds	Schedule E
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Capital Project Funds	Schedule G
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Permanent Funds	Schedule I

RHR Smith & Company

RHR Smith & Company
Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609
www.rhrsmith.com

STATEMENT C

TOWN OF SWEDEN, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS
DECEMBER 31, 2025

	General Fund	Formerly Nonmajor Fund FEMA Mitigation	Formerly Nonmajor Fund SVFD Building Committee	Fire Dept. HUD Grant	Other Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 1,753,304	\$ -	\$ -	\$ -	\$ -	\$ 1,753,304
Accounts receivable (net of allowance for uncollectibles):						
Taxes	86,710	-	-	-	-	86,710
Liens	8,333	-	-	-	-	8,333
Other	5,409	-	-	-	-	5,409
Due from other governments	-	-	-	157,000	-	157,000
Tax acquired property	1,444	-	-	-	-	1,444
Due from other funds	157,359	565,575	155,545	-	302,803	1,181,282
TOTAL ASSETS	\$ 2,012,559	\$ 565,575	\$ 155,545	\$ 157,000	\$ 302,803	\$ 3,193,482
LIABILITIES						
Accounts payable	\$ 11,412	\$ -	\$ -	\$ -	\$ -	\$ 11,412
Due to other governments	2,400	-	-	-	-	2,400
Due to other funds	1,023,923	-	-	157,000	359	1,181,282
TOTAL LIABILITIES	1,037,735	-	-	157,000	359	1,195,094
DEFERRED INFLOWS OF RESOURCES						
Prepaid taxes	81	-	-	-	-	81
Deferred revenue	-	565,575	-	-	-	565,575
Deferred tax revenue	65,327	-	-	-	-	65,327
TOTAL DEFERRED INFLOWS OF RESOURCES	65,408	565,575	-	-	-	630,983
FUND BALANCES (DEFICITS)						
Nonspendable	1,444	-	-	-	5,000	6,444
Restricted	2,263	-	-	-	82,459	84,722
Committed	-	-	155,545	-	215,344	370,889
Assigned	-	-	-	-	-	-
Unassigned	905,709	-	-	-	(359)	905,350
TOTAL FUND BALANCES (DEFICITS)	909,416	-	155,545	-	302,444	1,367,405
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES (DEFICITS)	\$ 2,012,559	\$ 565,575	\$ 155,545	\$ 157,000	\$ 302,803	\$ 3,193,482

See accompanying independent auditor's report and notes to financial statements.

STATEMENT E

TOWN OF SWEDEN, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2025

	General Fund	Formerly Nonmajor Fund FEMA Mitigation	Formerly Nonmajor Fund SVFD Building Committee	Fire Dept. HUD Grant	Other Governmental Funds	Total Governmental Funds
REVENUES						
Taxes:						
Property taxes	\$ 1,944,467	\$ -	\$ -	\$ -	\$ -	\$ 1,944,467
Excise taxes	116,543	-	-	-	-	116,543
Intergovernmental	156,389	23,573	-	1,150,000	12,615	1,342,577
Charges for services	11,341	-	-	-	-	11,341
Miscellaneous revenues	88,198	-	-	-	50,000	138,198
TOTAL REVENUES	2,316,938	23,573	-	1,150,000	62,615	3,553,126
EXPENDITURES						
Current:						
General government	240,166	-	-	-	-	240,166
Health and sanitation	82,433	-	-	-	-	82,433
Public safety	82,623	-	-	-	-	82,623
Public works	408,873	-	-	-	-	408,873
Culture and recreation	11,456	-	-	-	-	11,456
Town property maintenance	25,669	-	-	-	-	25,669
County tax	201,808	-	-	-	-	201,808
Education	863,468	-	-	-	-	863,468
Unclassified	405	-	-	-	12,974	13,379
Capital outlay	-	233,400	633,381	1,150,000	292,803	2,309,584
TOTAL EXPENDITURES	1,916,901	233,400	633,381	1,150,000	305,777	4,239,459
EXCESS REVENUES OVER (UNDER) EXPENDITURES						
	400,037	(209,827)	(633,381)	-	(243,162)	(686,333)
OTHER FINANCING SOURCES						
Transfers in	-	209,827	610,000	-	231,452	1,051,279
Transfers (out)	(800,000)	-	-	-	-	(800,000)
TOTAL OTHER FINANCING SOURCES (USES)	(800,000)	209,827	610,000	-	231,452	251,279
NET CHANGE IN FUND BALANCES						
	(399,963)	-	(23,381)	-	(11,710)	(435,054)
FUND BALANCES - JANUARY 1, AS PREVIOUSLY REPORTED						
	1,309,379	-	-	-	493,080	1,802,459
CHANGE IN REPORTING ENTITY						
	-	-	178,926	-	(178,926)	-
FUND BALANCES - JANUARY 1						
	1,309,379	-	178,926	-	314,154	1,802,459
FUND BALANCES - DECEMBER 31						
	\$ 909,416	\$ -	\$ 155,545	\$ -	\$ 302,444	\$ 1,367,405

See accompanying independent auditor's report and notes to financial statements.

TOWN OF SWEDEN, MAINE

BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
 BUDGET AND ACTUAL - GENERAL FUND
 FOR THE YEAR ENDED DECEMBER 31, 2025

	Budgeted Amounts		Actual Amounts	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, January 1	\$ 1,309,379	\$ 1,309,379	\$ 1,309,379	\$ -
Resources (Inflows):				
Property taxes	1,945,424	1,945,424	1,944,467	(957)
Excise taxes	85,000	85,000	116,543	31,543
Intergovernmental	123,919	123,919	156,389	32,470
Charges for services	-	-	11,341	11,341
Interest income	-	-	67,875	67,875
Miscellaneous revenues	-	-	20,323	20,323
Amounts Available for Appropriation	<u>3,463,722</u>	<u>3,463,722</u>	<u>3,626,317</u>	<u>162,595</u>
Charges to Appropriations (Outflows):				
General government	296,982	296,982	240,166	56,816
Health and sanitation	82,434	82,434	82,433	1
Public safety	86,493	86,493	82,623	3,870
Public works	444,445	444,445	408,873	35,572
Culture and recreation	11,456	11,456	11,456	-
Town property maintenance	15,500	15,500	25,669	(10,169)
County tax	201,808	201,808	201,808	-
Education	865,731	865,731	863,468	2,263
Unclassified	5,444	5,444	405	5,039
Transfers to other funds	187,000	800,000	800,000	-
Total Charges to Appropriations	<u>2,197,293</u>	<u>2,810,293</u>	<u>2,716,901</u>	<u>93,392</u>
Budgetary Fund Balance, December 31	<u>\$ 1,266,429</u>	<u>\$ 653,429</u>	<u>\$ 909,416</u>	<u>\$ 255,987</u>
Utilization of unassigned fund balance	\$ 42,950	\$ 42,950	\$ -	\$ (42,950)
Utilization of committed fund balance	-	610,000	-	(610,000)
	<u>\$ 42,950</u>	<u>\$ 652,950</u>	<u>\$ -</u>	<u>\$ (652,950)</u>

See accompanying independent auditor's report and notes to financial statements.

TOWN OF SWEDEN, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2025

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
General Government:					
Salaries	\$ 122,968	\$ -	\$ 122,968	\$ 110,029	\$ 12,939
Town charges	116,814	-	116,814	107,112	9,702
Legal counsel	15,000	-	15,000	6,388	8,612
Planning Board	19,500	-	19,500	16,518	2,982
Contingency	20,000	-	20,000	-	20,000
Conservation Commission	250	-	250	119	131
General assistance	1,250	-	1,250	-	1,250
Interest on short term debt	1,200	-	1,200	-	1,200
	<u>296,982</u>	<u>-</u>	<u>296,982</u>	<u>240,166</u>	<u>56,816</u>
Health and Sanitation:					
Solid waste	82,434	-	82,434	82,433	1
	<u>82,434</u>	<u>-</u>	<u>82,434</u>	<u>82,433</u>	<u>1</u>
Public Safety:					
Fire dept administration	33,000	-	33,000	34,684	(1,684)
Fire dept operations and maint.	12,700	-	12,700	12,400	300
Fire dept yearly inspections	9,425	-	9,425	8,762	663
Firefighting	17,682	-	17,682	13,818	3,864
Fire dept other	2,000	-	2,000	1,148	852
Ambulance	11,280	-	11,280	11,280	-
Animal control officer	406	-	406	531	(125)
	<u>86,493</u>	<u>-</u>	<u>86,493</u>	<u>82,623</u>	<u>3,870</u>

SCHEDULE A

TOWN OF SWEDEN, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2025

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
Public Works:					
Summer roads	115,000	-	115,000	82,216	32,784
Winter roads	329,445	-	329,445	326,657	2,788
	<u>444,445</u>	<u>-</u>	<u>444,445</u>	<u>408,873</u>	<u>35,572</u>
Culture and Recreation:					
Seniors Plus	500	-	500	500	-
Historical Society	2,500	-	2,500	2,500	-
Cancer Resource Center	100.00	-	100	100	-
Charlotte Hobbs Library	3,000	-	3,000	3,000	-
LEA	400	-	400	400	-
Sweden Food Pantry	1,200	-	1,200	1,200	-
Community Concepts	350	-	350	350	-
Lifeflight Foundation	406	-	406	406	-
Recreation	3,000	-	3,000	3,000	-
	<u>11,456</u>	<u>-</u>	<u>11,456</u>	<u>11,456</u>	<u>-</u>
Town Property Maintenance:					
Cemetery care	5,000	-	5,000	3,585	1,415
Building and grounds maintenance	10,500	(3,000)	10,500	22,084	(11,584)
	<u>15,500</u>	<u>(3,000)</u>	<u>15,500</u>	<u>25,669</u>	<u>(10,169)</u>

TOWN OF SWEDEN, MAINE

SCHEDULE A (CONTINUED)

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2025

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
County Tax	201,808	-	201,808	201,808	-
Education	865,731	-	865,731	863,468	2,263
Unclassified: Overlay	5,444	-	5,444	405	5,039
	5,444	-	5,444	405	5,039
Transfers to Other Funds: Capital projects funds	187,000	613,000	800,000	800,000	-
	187,000	613,000	800,000	800,000	-
Total Departmental Operations	\$ 2,197,293	\$ 610,000	\$ 2,810,293	\$ 2,716,901	\$ 93,392

SCHEDULE B

TOWN OF SWEDEN, MAINE

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2025

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
ASSETS				
Due from other funds	\$ 97,089	\$ 323,612	\$ 6,646	\$ 427,347
TOTAL ASSETS	<u>\$ 97,089</u>	<u>\$ 323,612</u>	<u>\$ 6,646</u>	<u>\$ 427,347</u>
LIABILITIES				
Due to other funds	\$ 359	\$ 124,544	\$ -	\$ 124,903
TOTAL LIABILITIES	<u>\$ 359</u>	<u>\$ 124,544</u>	<u>\$ -</u>	<u>\$ 124,903</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue	-	-	-	-
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES				
Nonspendable	-	-	5,000	5,000
Restricted	-	205,357	1,646	207,003
Committed	97,089	118,255	-	215,344
Assigned	-	-	-	-
Unassigned (deficit)	(359)	(124,544)	-	(124,903)
TOTAL FUND BALANCES	<u>96,730</u>	<u>199,068</u>	<u>6,646</u>	<u>302,444</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$ 97,089</u>	<u>\$ 323,612</u>	<u>\$ 6,646</u>	<u>\$ 427,347</u>

See accompanying independent auditor's report and notes to financial statements.

TOWN OF SWEDEN, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental	\$ 12,615	-	\$ -	\$ 12,615
Other	50,000	-	-	50,000
TOTAL REVENUES	<u>62,615</u>	<u>-</u>	<u>-</u>	<u>62,615</u>
EXPENDITURES				
Capital outlay	-	292,803	-	292,803
Other	12,974	-	-	12,974
TOTAL EXPENDITURES	<u>12,974</u>	<u>292,803</u>	<u>-</u>	<u>305,777</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>49,641</u>	<u>(292,803)</u>	<u>-</u>	<u>(243,162)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	10,000	345,996	-	355,996
Transfers (out)	-	(124,544)	-	(124,544)
TOTAL OTHER FINANCING SOURCES (USES)	<u>10,000</u>	<u>221,452</u>	<u>-</u>	<u>231,452</u>
NET CHANGE IN FUND BALANCES	<u>59,641</u>	<u>(71,351)</u>	<u>-</u>	<u>(11,710)</u>
FUND BALANCES - JANUARY 1, AS PREVIOUSLY REPORTED	37,089	449,345	6,646	493,080
CHANGE IN FINANCIAL REPORTING ENTITY	-	(178,926)	-	(178,926)
FUND BALANCES - JANUARY 1, AS RESTATED	<u>37,089</u>	<u>270,419</u>	<u>6,646</u>	<u>314,154</u>
FUND BALANCES - DECEMBER 31	<u>\$ 96,730</u>	<u>\$ 199,068</u>	<u>\$ 6,646</u>	<u>\$ 302,444</u>

See accompanying independent auditor's report and notes to financial statements.

SCHEDULE E

TOWN OF SWEDEN, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - NONMAJOR SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Revaluation	King AED Grant	ARPA	Total
REVENUES				
Intergovernmental	\$ -	\$ -	\$ 12,615	\$ 12,615
Other	-	50,000	-	50,000
TOTAL REVENUES	-	50,000	12,615	62,615
EXPENDITURES				
Capital outlay	-	-	12,974	12,974
TOTAL EXPENDITURES	-	-	12,974	12,974
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	-	50,000	(359)	49,641
OTHER FINANCING SOURCES (USES)				
Transfers in	10,000	-	-	10,000
Transfers (out)	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	10,000	-	-	10,000
NET CHANGE IN FUND BALANCES (DEFICITS)	10,000	50,000	(359)	59,641
FUND BALANCES (DEFICITS) - JANUARY 1	36,000	1,089	-	37,089
FUND BALANCES (DEFICITS) - DECEMBER 31	\$ 46,000	\$ 51,089	\$ (359)	\$ 96,730

SCHEDULE G

TOWN OF SWEDEN, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - NONMAJOR CAPITAL PROJECT FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2025

	LRAP	Roads	Comprehensive Plan	Town Buildings	Town Line Marking	Zoning Ordinance Updates
REVENUES						
Intergovernmental	-	-	\$ -	-	\$ -	\$ -
TOTAL REVENUES	-	-	-	-	-	-
EXPENDITURES						
Capital outlay	-	286,544	-	-	-	-
TOTAL EXPENDITURES	-	286,544	-	-	-	-
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	-	(286,544)	-	-	-	-
OTHER FINANCING SOURCES (USES)						
Transfers in	41,452	286,544	-	3,000	-	-
Transfers (out)	(124,544)	-	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	(83,092)	286,544	-	3,000	-	-
NET CHANGE IN FUND BALANCES (DEFICITS)	(83,092)	-	-	3,000	-	-
FUND BALANCES - JANUARY 1, AS PREVIOUSLY REPORTED	163,905	-	9,512	13,440	1,000	11,095
CHANGE IN FINANCIAL REPORTING ENTITY	-	-	-	-	-	-
FUND BALANCES (DEFICITS) - JANUARY 1, AS RESTATED	163,905	-	9,512	13,440	1,000	11,095
FUND BALANCES (DEFICITS) - DECEMBER 31	\$ 80,813	\$ -	\$ 9,512	\$ 16,440	\$ 1,000	\$ 11,095

TOWN OF SWEDEN, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
 FUND BALANCES - NONMAJOR CAPITAL PROJECT FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2025

	<i>Moved to</i>				
	<i>Major Funds</i>				
	Building Committee	Emergency Road Fund	Capital Improvements	Capital Improvements Fire Equipment	Total
REVENUES					
Intergovernmental	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENDITURES					
Capital outlay	-	-	-	6,259	292,803
TOTAL EXPENDITURES	-	-	-	6,259	292,803
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	-	-	-	(6,259)	(292,803)
OTHER FINANCING SOURCES (USES)					
Transfers in	-	-	-	15,000	345,996
Transfers (out)	-	-	-	-	(124,544)
TOTAL OTHER FINANCING SOURCES (USES)	-	-	-	15,000	221,452
NET CHANGE IN FUND BALANCES (DEFICITS)	-	-	-	8,741	(71,351)
FUND BALANCES - JANUARY 1, AS PREVIOUSLY REPORTED	178,926	35,475	11,182	24,810	449,345
CHANGE IN FINANCIAL REPORTING ENTITY	(178,926)	-	-	-	(178,926)
FUND BALANCES (DEFICITS) - JANUARY 1, AS RESTATED	-	35,475	11,182	24,810	270,419
FUND BALANCES (DEFICITS) - DECEMBER 31	-	35,475	11,182	33,551	199,068

See accompanying independent auditor's report and notes to financial statements.

TOWN OF SWEDEN, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
 FUND BALANCES - NONMAJOR PERMANENT FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2025

	Heritage Funds	Ridlon Cemetery	Total
REVENUES			
Intergovernmental	\$ -	\$ -	\$ -
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Other	-	-	-
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
NET CHANGE IN FUND BALANCES	-	-	-
FUND BALANCES - JANUARY 1	<u>855</u>	<u>5,791</u>	<u>6,646</u>
FUND BALANCES - DECEMBER 31	<u>\$ 855</u>	<u>\$ 5,791</u>	<u>\$ 6,646</u>

See accompanying independent auditor's report and notes to financial statements.

		2025 Approve	
	DESCRIPTION	RAISE	UNASSIG FUND ba
7	PLANNING BOARD SUPPORT	\$ 19,500.00	
8a	MAINTENANCE OF ROADS	\$ 115,000.00	
8b	CAPITAL ROADS ACCOUNT	\$ 162,000.00	
9	WINTER ROADS	\$ 329,445.00	
10	RUBBISH REMOVAL	\$ 82,434.00	
11	GENERAL ASSISTANCE		\$ 1,2
12	TOWN GROUNDS & BLDG MAINT	\$ 7,500.00	
	CAPITAL FUND FOR TOWN GROUNDS & BLDG MAINT		
13a	FIRE DEPARTMENT ADMINISTRATION	\$ 74,807.00	
13b	SVFCD CAPITAL ACCOUNT	\$ 7,500.00	\$ 7,5
14	MISC AG: CONSERVATION COMMISSION	\$ 250.00	
15	MISC AG: AMBULANCE	\$ 11,280.00	
16	HARVEST HILLS	\$ 406.00	
17	MISC AG: SENIORS PLUS	\$ 500.00	
	MISC AG:		
	MISC AG:		
18	MISC AG: SWEDEN HISTORICAL SOC	\$ 2,500.00	
19	MISC AG: HOBBS LIBRARY	\$ 3,000.00	
20	MISC AG: LOVELL REC	\$ 3,000.00	
21	MISC AG: LEA	\$ 400.00	
22	MISC AG: SWEDEN FOOD PANTRY	\$ 1,200.00	
23	MISC AG: COMMUNITY CONCEPTS	\$ 350.00	
24	MISC AG: THE LIFEFLIGHT FOUNDAT	\$ 406.00	
26	MISC AG: SAFE VOICES		
25	MISC AG: CANCER RESOURCE CTR	\$ 100.00	
27	CEMETERY MAINTENANCE	\$ 5,000.00	
28	LEGAL COUNSEL	\$ 5,000.00	\$ 10,0
29	CONTINGENCY FUND		\$ 20,0
	EMERGENCY ROADS		
29	REVALUATION	\$ 10,000.00	
	TOTAL	\$ 1,080,833.00	\$ 39,9

2026 BUDGET WORKSHEET

ed Budget		Select Board Proposed 2026 Budget		
GNED alance	TOTAL 2025 Budget	Raise	UNASSIGNED FUND BALANCE	Total proposed 2026 Bdgt SB
	\$ 19,500.00	\$ 22,000.00		\$ 22,000.00
	\$ 115,000.00	\$ 90,000.00		\$ 90,000.00
	\$ 162,000.00	\$ 200,000.00		\$ 200,000.00
	\$ 329,445.00	\$ 343,248.00		\$ 343,248.00
	\$ 82,434.00	\$ 99,187.00		\$ 99,187.00
50.00	\$ 1,250.00	\$ -	\$ 1,250.00	\$ 1,250.00
	\$ 7,500.00	\$ 7,500.00		\$ 7,500.00
	\$ -	\$ -	\$ -	\$ -
	\$ 74,807.00	\$ 78,708.00		\$ 78,708.00
00.00	\$ 15,000.00	\$ 7,500.00	\$ 7,500.00	\$ 15,000.00
	\$ 250.00	\$ 250.00		\$ 250.00
	\$ 11,280.00	\$ 11,280.00		\$ 11,280.00
	\$ 406.00	\$ 406.00		\$ 406.00
	\$ 500.00	\$ 500.00		\$ 500.00
				\$ -
	\$ -			\$ -
	\$ 2,500.00	\$ 2,500.00		\$ 2,500.00
	\$ 3,000.00	\$ 3,150.00		\$ 3,150.00
	\$ 3,000.00	\$ 3,000.00		\$ 3,000.00
	\$ 400.00	\$ 400.00		\$ 400.00
	\$ 1,200.00	\$ 1,500.00		\$ 1,500.00
	\$ 350.00	\$ 350.00		\$ 350.00
	\$ 406.00	\$ 406.00		\$ 406.00
	\$ -	\$ 500.00		\$ 500.00
		\$ 100.00		\$ 100.00
	\$ 5,000.00	\$ 5,000.00		\$ 5,000.00
00.00	\$ 15,000.00	\$ 5,000.00	\$ 10,000.00	\$ 15,000.00
	\$ -	\$ -		\$ -
	\$ -	\$ -		\$ -
00.00	\$ 20,000.00		\$ 20,000.00	\$ 20,000.00
	\$ -			\$ -
	\$ -	\$ -		\$ -
	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 20,000.00
50.00	\$ 1,120,683.00	\$ 1,144,121.00	\$ 49,950.00	\$ 1,194,071.00

Town of Sweden, Maine 2026 Budget Committee

It is the responsibility of the Budget Committee to make recommendations on matters related to the Town's budget. In collaboration with the Select Board, the Committee focused this year on maintaining core services, responding responsibly to rising costs, and avoiding unnecessary expansion of spending.

This year's budget reflects several examples of strengthening services and infrastructure without increasing the long-term tax burden.

- Fire station construction was completed with a combination of grants and the unassigned fund balance - avoiding new debt and taxes.
- FEMA funds are being used for some large road projects, funding substantial improvements while concentrating Town road funds on a narrower set of priorities.
- Town Office expanded without increasing overall personnel spending, improving access to services without increased costs.

Despite this good news, overall spending is increasing by nearly \$200k this year. That increase is driven by the school budget - at last year's school board meeting, attendees approved a 15% increase, which will increase Sweden's portion by \$125k for the academic year. The Town portion of the budget, which gets approved at the annual Town meeting, is increasing almost 7%, roughly \$75k from the 2025 budget. Of that increase:

- \$27k is an increase for roads, with savings from summer road repairs directed toward the capital roads account.
- \$17k represents non-controllable increases at the transfer station.
- \$12k reflects higher Town charges, driven by increases in assessing and insurance.
- \$10k more will be banked for the once-a-decade Revaluation, scheduled for 2027.

The only difference between the recommendations of the Budget Committee and the Select Board relates to the Planning Board budget. As a volunteer board with increasing workload they have requested more funding for administrative support. The Budget Committee supported the Planning Board's full request of \$25k, and the Select Board later approved \$22k. Both numbers represent an increase from last year, and the difference is a question of degree, not direction.

We believe this budget maintains essential services, advances infrastructure priorities, and manages rising costs with care and discipline.

Respectfully submitted,

Town of Sweden Budget Committee
Alberta Ridlon
Dan Evans
George Conly

Sweden Town Clerk 2025 Report

Vital Statistics	Birth	0
	Marriages	1
	Deaths	5

Animal Welfare	Dogs Licensed	30
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Inland Fisheries and Wildlife

Hunting	4
Jr. Hunting	3
Muzzleloader Hunting	2
Archery & Hunting	2
Crossbow	0
Spring/fall turkey	0
Fishing	4
3 Day Fishing	0
Combo hunt/fish	1
Lifetime over 70	1

Recreational Vehicles

ATV	14
Boats	49
Resident Snowmobiles	21
Nonresident Snowmobiles	3
Nonresident ATV	1

Registered Voters

Total	351
Democrats	100
Green Independents	23
No Label	0
Republicans	94
Unenrolled	134

Population Estimates

The most recent official baseline for Sweden Maine is the 2020 U.S. Census count of 406 residents. More up to date estimates and projections show the town in the low to mid 400's. A 2024-2025 estimate/projection lists about 424-428 residents. This information was generated using Perplexity.

Outstanding Real Estate Taxes

2025

AMESBURY, SPENCER	\$ 33.76
BAILEY, MELISSA L	\$ 2,598.70
* BARITEAU, ANDREW R	\$ 2,233.79
BARKER, JOLENE F	\$ 867.95
* BOWLEY, PAULA H	\$ 1,921.88
BRYANT, LAWRENCE R	\$ 1,742.04
** CLARK, JONATHAN R	\$ 1,917.78
DELMAN-EDWARDS, HEATHER LYNN	\$ 517.04
* DILLON, SCOTT	\$ 204.23
DISTEFANO, CHRISTIAN D	\$ 886.92
DOSTIE, DAMIEN T	\$ 167.19
FLERI, JOHN M	\$ 481.02
Fletcher, Gregory D.	\$ 970.30
FORBES, REBECCA H L	\$ 968.41
GIBBONS REVOCABLE TRUST	\$ 4,045.95
GILMORE, REECE	\$ 2,585.70
* GOLT, EDDY	\$ 5,218.40
HELM, WILLIAM M	\$ 1,609.91
HERON HOUSING LLC	\$ 1,500.74
HICKS, CHARLES JR	\$ 498.17
HITCHCOCK, MARC N	\$ 483.83
HOWE, GAIL A	\$ 1,140.69
HUTCHINS, ELI	\$ 957.46
JEROME, JENNIFER A	\$ 705.59
* Karwowski, Alisa ET ALS	\$ 6,108.04
KROL, JOHN F TRUST	\$ 6,019.55
* Landway LLC	\$ 818.96
* LAROSA, SHARON M	\$ 533.39
LECROY, CINDY A	\$ 3,232.05
* MASCIA, MICHAEL F	\$ 1,420.95
* MASCIA, MICHAEL F	\$ 4,568.19
MCCARTHY, OWEN	\$ 478.50
MEDEIROS, NUNO	\$ 1,796.55
MERRILL, HEIRS OF LINDON	\$ 150.96
** MURNANE, TIMOTHY G.	\$ 3,542.46
ORMOND, ROBERT	\$ 74.84
* Pelletier, Nicholas	\$ 11.47
PERREAULT, EMILE C	\$ 1,561.21
PURINTON, MIRANDA A	\$ 1,288.76
PURINTON, MIRANDA A	\$ 1,405.82
REED JEGREUS, LINDA	\$ 870.00
SANDEFUR BRIAN J AND GIAROLO JOHN & MEGAN	\$ 3,919.66
SCANDINAVIAN REAL ESTATE TRUST	\$ 542.06

2025 (cont'd)

Shea, Phillip DJ	\$ 966.87
Shea, Phillip DJ REV TRUST	\$ 963.09
SIMPSON, WILLIAM B	\$ 1,076.78
SMART, EMILY J	\$ 622.71
SMART, EMILY J	\$ 764.24
STEARNS POND SOUNDS LLC	\$ 825.83
SULLIVAN, BRIAN	\$ 367.31
* THOMPSON, TAALE	\$ 1,353.19
** TRIPP, CINDY L	\$ 469.83
TRIPP, JEFFREY	\$ 675.77
TYNAN, SARAH A	\$ 2,025.81
WEEKS, JOHN	\$ 1,412.42

2024

DELMAN-EDWARDS, HEATHER LYNN	\$ 531.64
HICKS, CHARLES JR	\$ 37.85
LECROY, CINDY A	\$ 3,170.34
MERRILL, HEIRS OF LINDON	\$ 178.24
ROBINSON, CRAIG JAMES	\$ 973.90
SMART, EMILY J	\$ 636.36
SMART, EMILY J	\$ 773.80

2023

MERRILL, HEIRS OF LINDON	\$ 172.17
SMART, EMILY J	\$ 586.89
SMART, EMILY J	\$ 622.46

2022

MERRILL, HEIRS OF LINDON	\$ 160.76
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2021

MERRILL, HEIRS OF LINDON	\$ 120.78
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2020

MERRILL, HEIRS OF LINDON	\$ 174.43
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2019

MERRILL, HEIRS OF LINDON	\$ 147.04
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2018

MERRILL, HEIRS OF LINDON	\$ 166.65
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* PAID IN FULL AFTER 12/31/25

** PARTIAL PAYMENT AFTER 12/31/25

Town of Sweden Maine

Report of the Code Enforcement Officer for 2025

Description	2025	2024	2023	2022	2021
New Single Family Homes	5	4	7	4	6
Replacement single family homes	1	2	0	0	2
Used mobile homes	0	0	0	0	0
Additions, renovations residential	9	5		3	0
Non-residential permits	1	0	9	0	0
Garages	4	2	2	0	3
Sheds, Barns, pools & misc. bldgs.	3	5	5	1	3
Decks & Porches	0	2	0	0	0
Tree Cutting Permits	0	11	5	7	1
Demolition	2	1	2	1	0
RV Permits	1	1	3	0	1
Certificates of Occupancy	5	4	3	8	1
Total	31	37	35	24	17
Permit Fees Collected	\$6085.00	\$4891.50	\$7,456.06	\$836.50	\$3,405.64

Footnote: Plumbing and septic permits: 15 Fees: \$2414.70

Sweden Fire Department

2025 has been a busy year for the Department, with several exciting developments.

The biggest development is our new Fire Station! The Station has been erected, and we moved in just before Christmas. There are still a few more details to complete before the Station is complete and it will take time to completely move in. I thank the members of the Department past and present, and the citizens of Sweden for their hard work, dedication and support to see this project through. An Open House will be announced in the Spring of 2026.

We continue to upgrade our equipment. Through the generosity of the Naples Fire Department and Chief Cox, we were able to upgrade our Breathing Air Compressor and upgrade our 1993 Freightliner pumper to a 1999 HME Pumper at a very nominal cost. Casco Fire Department also generously supplied a good number of fittings for the new truck.

We responded to 61 calls for service in 2025 as listed below. Again, this year members participated in over 500 hours of training on multiple subjects.

Please make sure your residence/house number is clearly marked near the road, so we can quickly find you in an emergency.

The Department would like to thank our Mutual Aid Partners, Selectboard and the Citizens of Sweden for their generous and continued support.

2025 Response Statistics

Structure Fire Motor	1	Gas/Propane Leak	2
Vehicle Crash	9	Storm/Trees Down	3
Utility Hazards	5	Citizen Assist	3
Assist EMS Alarms	1	Assist Law Enforcement	1
Mutual Aid	3	Brush/Grass/Woods Fire	1
	32		

Respectfully,

Tim Cook

Fire Chief

Sweden Fire Department Proposed Budget Request For FY 2026

310 Administration	Budgeted 2025	Proposed 2026
10 Payroll	20,600	20,600
12 Special Training	1,000	1,250
17 Station Insurance	6,240	9,500
20 Reporting System	4,500	4,500
25 Member Dues	500	500
30 Other Supplies	400	150
Admin Sub Total		36,500
320 Oper Maint		
30 Propane	4,000	3,500
31 Truck Fuel	4,000	3,000
35 Electricity	1,500	2,000
40 Phone/Internet	1,200	2,400
55 Building Maint	2,000	1,000
60 Security/Mounthly	0	1,983
Oper Maint Sub Total		13,883
325 Annual Insp/Test		
10 Fire Exting Main/In	800	950
20 Hose Testing	4,000	4,000
30 Ladder Testing	625	625
40 Pump Testing	1,500	1,500
50 Flow Test SCBA	1,500	2,000
51 SCBA Compress	1,000	1,000
Annuals Sub Total		10,075
330 Equip/Maint FF		
10 Apparatus Maint	10,000	10,000
20 Equip Maint	3,000	2,000
30 Com Maint	1,000	1,000
50 General Equip	1,250	1,250
60 Hose Replace	1,500	1,500
70 Med Equip	932	1,000
Annuals Sub Total		16,750
340 FF Physicals/Exm		
Health/Safety Exam	2,000	1,500
FF Phy Sub Total		1,500
TOTAL	75,047	78,708

2025 Annual EMA Director's Report

Greetings, so much to report to you this year; I will start with the new fire station, which is about complete currently. There is outside work to be completed once the winter freeze is over and some other items happening on the inside. I must thank the community for your support in making this wonderful facility happen. I was tapped as the Town's representative to oversee the project and was happy to perform this duty. Overall, the project had very few issues as construction went along, ledge under the driveway and in front of the building had to be hammered down at an additional cost. Our general contractor, H. E. Callahan Construction Company, was excellent to work with and provided an outstanding job on the project. Midway through the construction, a representative from Senator Collins' office came to view the progress of the project, as we were using federal funds, and she was extremely pleased with all she saw. The Town of Weld also came to look over the station, as they are looking to build in the future. The bottom-line, project was completed ahead schedule and on budget.

During the early summer season, we dealt with extreme heat and opened our cooling center in the Meeting house. Then we all dealt with the drought with wells drying up. EMA was able to assist those with dry wells by providing gallons of water from Poland Springs which provided relief.

Repairs to Trull Brook Road and Marr Road were completed in early summer at well below the projected cost that FEMA allow. As a result, there were surplus funds available, and I successfully negotiated with Maine Recovery and FEMA so the Town could retain these funds and use them for other urgently needed road projects, which will begin this year.

The emergency communication tower behind the town office has been completed, however, the site is not yet active because of other outstanding causes. This tower is the property of Oxford County and creates annual revenue for the town. The tower project is fully funded by the County and benefits not only the County but the Town and our emergency services.

Throughout the year, I continue to perform all my director's duties keeping up to date on all the Town's emergency management needs and attend the Oxford County Local EMA Director's meetings in South Paris.

In closing, it has been my pleasure to provide these services to the Town of Sweden and to keep the emergency services in town strong, looking ahead, we really need citizens to step-up and serve. Please consider serving.

Respectfully submitted,
Tommie C. McKenzie,
EMA Director/Assistant Fire Chief

2025 Annual Town Warden's Report

Greetings, for the year 2025 there were 47 Burning Permits issued via the online system, and I thank you for your diligence in obtaining a permit prior to your burning activity. This gives the Town Warden and fire department an awareness of burning activity. During last year we did experience an extended period of dryness and open burning was suspended. I am pleased to report to you that the town has experienced no wildland fire incidents for the year. Thank you all, for your safe practice and keeping Sweden fire free.

Respectfully, Tommie C. McKenzie, Town Warden

2025 Annual Addressing Officer's Report

Greetings, during the year 2025 there were seven new addresses issued in town, which is a small decrease from the prior year. Extremely important, please display your house number in an obvious location so that our responders can easily locate your house. Thank you!

Respectfully, Tommie C. McKenzie, E-9-1-1 Addressing Officer

Sweden Planning Board 2025

Hello Friends and Neighbors,

The Planning Board takes pride in upholding our town ordinance and comprehensive plan, and we work closely with our Code Enforcement Officer to ensure we carry out our duties diligently in service to our beautiful town.

We would first like to extend our sincere thanks to Bill Graham for his six years of service on the Planning Board. Bill served one year as an alternate and five years as Planning Board Chair. Before coming to Sweden, he served on boards in Lovell for many years, bringing with him a strong foundation in procedure and a steady, thoughtful approach to board work that we appreciated greatly.

Our first Conditional Use Permit (CUP) issued this year was for the Emergency Communications Tower. This project and its CUP were many months in development, and the Planning Board conducted a thorough review of the application. On February 25, 2025, we held a 5 p.m. site walk, followed by a 6 p.m. public hearing at the Town Meeting House, and then our regular monthly meeting, during which the project was accepted. Construction started right away.

In August, our Planning Board Assistant, Beth Hennessy, resigned to pursue her passion for landscaping. Her departure created a backlog of completed CEO reports and Planning Board materials, as well as delays in posting them. Volunteers spent many hours over the summer and fall catching up on this work while we continued to hold our regular monthly meetings.

In October, we hired Robin Crawford as our new Planning Board Assistant. A new goal for this position is for Robin to attend Planning Board meetings regularly and take minutes, in addition to the existing responsibilities of supporting the CEO, Planning Board, and Appeals Board.

New state housing legislation, LD 1829, is pending and includes mandatory training for all Planning Board members. Although the legislation

takes effect in 2027, training and educational sessions began in 2025 and will continue, as the legislation will likely undergo further changes before July 2027. In preparation for this new legislation, we will need to update our town's ordinance to ensure it aligns with our comprehensive plan. This process will require working with MMA, rewriting sections of the ordinance, and reprinting the final document. Depending on the scope of the revisions, the total cost could be up to \$15,000.

The Planning Board will have three open positions to fill at Town Meeting:

- **One five year term, and two one year alternate positions**

Alternate positions are an excellent way to learn Planning Board procedures and become more familiar with our town.

Respectfully submitted,
Your Sweden Planning Board

Annual Report of the Cemetery Sexton 2025 To the Residents of Sweden Maine

Cemetery Care and extended maintenance responsibilities were initiated by your new Cemetery Sexton, MaryDarlene M. Seeber, in April 2025.

General Lawn-Care maintenance, general Headstone repairs and cleanings of 3 of the Sweden Cemeteries takes place each year.

I led approximately 9 Cemetery tours this year. There were 2 burials completed in 2025 and 1 Sweden family purchased a space in the Fall of 2025. Currently there are a potential of 4 other plots being discussed for purchase in 2026.

As Cemetery Sexton there are several projects underway, including monthly visits to all 13 Cemeteries.

4 of the 13 Cemeteries are currently being recounted, numbered and measured for the eventual **MAPPING** of every Cemetery in Sweden.

Flags were examined and replaced as needed for specific Holidays during the year, this was completed 4 times in 2025. Cemeteries are closed during Winter/Snowfall season. I conducted several interviews with tree arborists for tree limbing and clearing work that is over-due and needs to be addressed in 2026.

I joined the Maine Old Cemetery Association (M.O.C.A.) and attended several events in 2025. They offer a great deal of education, useful tools, assistance and guidance in legal matters, especially in mapping and cleaning of Headstones. I will continue to attend gatherings with other MOCA members to learn more about the care and maintenance of cemeteries.

I would like to thank every resident for any care and attention they paid to the Cemetery(s) throughout the year. It was noticed and deeply appreciated. It has been a great pleasure to serve in this position and I am interested in continuing this work for the Town of Sweden.

Thank you
Cemetery Sexton,
MaryDarlene M. Seeber

Animal Control Officer

To The Citizens of Sweden,

It's been a pleasure to be your Animal Control Officer. If you have any questions or concerns, please contact me (Cynthia Eaton) at 207-890-5313 directly or Oxford County Dispatch at 207-743-9554.

This past year calls:

- * Farm Animals at large - 1
- * Cats - 1
- * Dog at large - 4

Dogs over 6 months of age need to be licensed by December 31st of each year. Per Maine Laws of the State. [1997, c690:12(AMD).]

Respectfully submitted,
Cynthia Eaton
Animal Control Officer

OXFORD COUNTY SHERIFF'S OFFICE

Christopher R. Wainwright



Sheriff

Christopher Wainwright

Chief Deputy

James Urquhart

Dear Neighbors, Residents, and Taxpayers,

As I step into my eighth year as Sheriff, I reflect with immense pride on the achievements of our agency across the county. The momentum we have going into the New Year is a testament to the dedicated team of men and women who serve Oxford County with unwavering pride. Their commitment to our mission, rooted in professionalism, integrity, and leadership, is the driving force propelling our agency forward.

As I have mentioned in previous years, our calls to service have continued to increase in volume as well as their complexity. Our patrol division handled over 16,000 calls to service this past year, with more calls regarding mental health concerns since 2020. This speaks to the need for state funding for services for our communities and our sheriffs' offices throughout the state, to keep individuals needing help, and others around them, safe.

Over the summer, deputies participated in Camp P.O.S.T.C.A.R.D (Police Officers Striving to Create and Reinforce Dreams). This camp provides children with a week filled with activities, including swimming, boating, hiking, crafts, and campfires. As the week unfolds, the kids discover that their camp counselors and leaders are police officers and sheriff's deputies from across Maine. This initiative underscores that for our deputies, being visible and present in our communities extends beyond their call of duty; they also serve as leaders, fostering positive connections with the next generation.

Our commitment to addressing the opioid epidemic in Oxford County persists through our collaboration with local organizations, notably the Western Maine Addiction Recovery Initiative. We actively refer eligible individuals to Project Save ME as part of our ongoing efforts. This police-assisted initiative aims to bridge individuals affected by substance use disorder with dedicated recovery coaches, advocates, and various treatment services, providing crucial support on their journey to recovery.

We have great opportunities ahead of us, and I look forward to the work we will accomplish in the coming year. If you have any questions or concerns, please do not hesitate to contact our office at 207-743-9554.

I wish you all a safe and healthy year ahead.

Respectfully,

Christopher Wainwright
Oxford County Sheriff



Oxford County Sheriffs Office

2025 Call For Service

Sweden

Nature of Incident	Incidents		
Abandoned Vehicle	1	Traffic Accident w/ Damage	5
Agency Assistance	3	Protection From Abuse Order	1
Burglar Alarm	9	Protection F/ Harassment Order	2
Burglary	4	Traffic Accident, w/ Injuries	4
Citizen Assist	1	Property Damage, Non Vandalism	1
Citizen Dispute	1	Abnormal Behavior	1
Civil Complaint	1	Request Call	6
Criminal Mischief	2	Request Officer	2
Detail Stone Garden	3	Summons	3
Disabled Vehicle	4	Suspicious Person/ Circumstance	4
DUI Alcohol or Drugs	1	Theft	1
TELEPHONE HANG UP CALL	9	Traffic Complaint	2
Domestic	1	Traffic Hazard	3
Sex Offense	1	Trespassing	1
Harassment	1	Unattended Death	1
Information	2	Unknown Problem Person	
Information Report	1	Down	1
Accident	2	Unwanted Tenant	2
Medical Emergency	1	Vehicle Off Rd	2
Mental Disorder	2	Arrest Warrant	2
Wrong Number	2	Weapon Offense	1
Service Of Papers	5	Welfare Check	6
		Total Incidents	108



Town Report

The Charlotte Hobbs Memorial Library is pleased report that 2026 has been a year of growth, engagement, and collaboration.

This year, the Charlotte Hobbs Memorial Library hosted over 450 unique programs, including:

- **Children’s Storytime:** This year we had over 624 children attend storytime.
- **Aging in Maine Series**
- **New Suncook’s Back to School Evening**
- **Meeting Room Usage:** Our Community Room was used more than 470 times by outside groups and over 160 times for library meetings and groups.
- **HomeSchool Program:** This new program, which is designed to offer a monthly STEM or other learning activity for homeschool families, has been very popular.
- **Cooperative Programs** offered with other local organizations included: **Dog Days of Summer** (co-presented with GLLT), **Townwide Trick-or-Treat** (welcoming approximately 80 trick-or-treaters), and the **Tree Lighting Event** (co-presented with Lovell Rec, GLLT, the Masons, Lovell Fire Department and Lovell UCC).

Library Operations and Infrastructure

Town funding helps support the library’s basic operations, while private donations, raised by our Annual Appeal as well as our major fundraising events, namely our Golf Tournament and Arts & Artisan Fair.

Town funding helps attract grants. Recent and pending grant applications include funding for outside lighting, ADA compliant handrails along the walkway to the front entrance, new study rooms, updated restrooms, and tree maintenance.

In the coming year are committed to increasing communication, cooperation, and engagement with the Lovell community and beyond. We are updating our strategic plan and goals to accommodate future needs and growth. This will include seeking community input, which is always welcome and appreciated. And we will continue working to increase our endowment to ensure the long-term sustainability of the library.

Respectfully submitted,

Joseph Ferigno, President, Board of Trustees

Jen Dupree, Library Director

Charlotte Hobbs Memorial Library

Website:
www.hobbslibrary.org

227 Main St. ◦ P.O. Box 105
Lovell, Maine 04051
Tel. (207) 925-3177

email:
thedesk@hobbslibrary.org

SWEDEN TOWN OFFICE HOURS FOR 2026

147 Bridgton Road, Sweden, Maine 04040

Phone: 647-3944, Fax: 647-3946

TUESDAY: 10AM – 6PM THURSDAY: 9AM-NOON FRIDAY: 9AM - 4PM
SATURDAY: (2nd and 4th) 9AM TO NOON

Town Clerk/Tax Collector

Sandy Adams

taxcollector@swedenmaine.org

Questions concerning Real Estate Tax Information
Registrations of Vehicles, Dogs, Boats, ATV's, Snowmobiles,
Hunting and Fishing Licenses
Vital Statistics: Birth, Marriage, Death Certificates
Reservation of Town Hall use, Preservation of Town Records

Deputy Town Clerk

Motor Vehicle Agent

Registrar of Voters

Mary Ellen McLaughlin

townclerk@swedenmaine.org

Voter Registration, Absentee Ballots, Elections

**Administrative Assistant to Select Board/
FOAA Officer/General Assistance Coordinator**

Rose McKenzie

adminassistbos@swedenmaine.org

Treasurer

Rose McKenzie

treasurer@swedenmaine.org

Code Enforcement Officer/Plumbing Inspector

Peter Gordon

codeenforcementofficer@swedenmaine.org

In Emergency contact: Selectman Kerry Welton 207-647-3944
Selectperson Nils Johnson
Selectman Joaquim Almeida

WARRANT FOR TOWN MEETING

To William Graham, Constable of the Town of Sweden, County of Oxford, State of Maine, GREETINGS: In the name of the State of Maine you are hereby required to notify and warn the inhabitants of the Town of Sweden in said county, qualified by law to vote in Town affairs, to meet at the Town Meeting House, **on Saturday, the 21st day of March AD 2026, at nine o'clock in the morning**, then and there to act on the following articles, to wit:

Article 1. To choose a Moderator to preside at said meeting.

Article 2. To see if the Town will authorize the Select Board to borrow monies in anticipation of taxes as may be required to operate the services of the Town.
Selectmen recommend (3-0)
Budget Committee recommends (2-0)

Article 3. To elect all Town Officers:
a. One (1) Member of the Select Board, Assessor and Overseer of the Poor for a period of 3 years;
b. One (1) Planning Board member for a period of 5 years;
c. Two (2) Planning Board alternates each for a period of 1 year;
d. One (1) Board of Appeals member for a period of 5 years;
e. One (1) Board of Appeals member for a period of 5 years;
f. One (1) Board of Appeals member for a period of 5 years;
g. Two (2) Board of Appeals alternates for a period of 1 year;
h. One (1) SAD #72 School Board alternate for a period of 3 years;
and any other necessary officers.

Article 4a. To see what sum the town will raise and appropriate for the compensation of the **1st, 2nd and 3rd Select Board members.**

	<u>2025</u>	<u>2026</u>	
	\$10,362.00	\$10,653.00	
Select Board recommends raise (3-0)			\$10,653.00
Budget Committee recommends raise (2-0)			\$10,653.00

Article 4b. To see what sum the town will raise and appropriate for the compensation of the **Town Clerk.**

	<u>2025</u>	<u>2026</u>	
	\$18,200.00	\$18,710.00	
Select Board recommends raise (3-0)			\$18,710.00
Budget Committee recommends raise (2-0)			\$18,710.00

Article 4c. To see what sum the town will raise and appropriate for the compensation of the **Deputy Town Clerk.**

	<u>2025</u>	<u>2026</u>	
	\$8,000.00	\$13,364.00	
Select Board recommends raise (3-0)			\$13,364.00
Budget Committee recommends raise (2-0)			\$13,364.00

Article 4d. To see what sum the town will raise and appropriate for the compensation of the **Town Treasurer.**

<u>2025</u>	<u>2026</u>
\$9,100.00	\$8,018.00

Select Board recommends raise (3-0)	\$8018.00
Budget Committee recommends raise (2-0)	\$8018.00

Article 4e. To see what sum the town will raise and appropriate for the compensation of the **Town Tax Collector.**

<u>2025</u>	<u>2026</u>
\$18,200.00	\$10,691.00

Select Board recommends raise (3-0)	\$ 10,691.00
Budget Committee recommends raise (2-0)	\$10,691.00

Article 4f. To see what sum the town will raise and appropriate for the compensation of the **Administrative Assistant.**

<u>2025</u>	<u>2026</u>
\$31,200.00	\$32,074.00

Select Board recommends raise (3-0)	\$32,074.00
Budget Committee recommends raise (2-0)	\$32,074.00

Article 4g. To see what sum the town will raise and appropriate for the compensation of the **Code Enforcement Officer.**

<u>2025</u>	<u>2026</u>
\$17,983.00	\$18,487.00

Select Board recommends raise (3-0)	\$18,487.00
Budget Committee recommends raise (2-0)	\$18,487.00

Article 4h. To see what sum the town will raise and appropriate for the compensation of the **Fire Chief.**

<u>2025</u>	<u>2026</u>
\$3,365.00	\$3,459.00

Select Board recommends raise (3-0)	\$ 3,459.00
Budget Committee recommends raise (2-0)	\$3,459.00

Article 4i. To see what sum the town will raise and appropriate for the compensation of the **Road Commissioner.**

<u>2025</u>	<u>2026</u>
\$3,365.00	\$3,459.00

Select Board recommends raise (3-0)	\$3,459.00
Budget Committee recommends raise (2-0)	\$3,459.00

Article 4j. To see what sum the town will raise and appropriate for the compensation of the **Cemetery Sexton.**

<u>2025</u>	<u>2026</u>
\$395.00	\$406.00

Select Board recommends raise (3-0)	\$ 406.00
Budget Committee recommends raise (2-0)	\$ 406.00

Article 4k. To see what sum the town will raise and appropriate for the compensation of the **Emergency Management Director.**

	<u>2025</u>	<u>2026</u>	
	\$2,500.00	\$3,459.00	
Select Board recommends raise (3-0)			\$3,459.00
Budget Committee recommends raise (2-0)			\$3,459.00

Article 4l. To see what sum the town will raise and appropriate for the compensation of the **E-911 Addressing Officer.**

	<u>2025</u>	<u>2026</u>	
	\$298.00	\$306.00	
Select Board recommends raise (3-0)			\$306.00
Budget Committee recommends raise (2-0)			\$306.00

Article 5. To see if the Town will take from the unassigned fund balance up to \$1,200.00 for payment of interest on tax anticipation borrowing for the ensuing year.

Select Board recommends take from unassigned fund balance (3-0) up to	\$1,200.00
Budget Committee recommends take from unassigned fund balance (2-0) up to	\$1,200.00

Article 6. To see what sum the town will raise and appropriate for **Town Charges** for the ensuing year.

	<u>2025</u>	<u>2026</u>	
	\$116,814	\$128,550	
Select Board recommends raise (3-0)			\$128,550.00
Budget Committee recommends raise (2-0)			\$128,550.00

Article 7. To see what sum the Town will raise and appropriate for support of the Sweden Planning Board.

Planning Board requested:	\$22,000.00
Select Board recommends raise (3-0)	\$22,000.00
Budget Committee recommends raise (3-0)	\$25,000.00

Article 8a. To see what sum the town will raise and appropriate for the **maintenance of roads and roadsides** for the ensuing year and allow the unexpended balance to be carried forward.

Select Board recommends raise (3-0)	\$90,000.00
Budget Committee recommends raise (3-0)	\$90,000.00
Road Advisory Committee recommends raise (3-0)	\$90,000.00

Article 8b. To see what sum the Town will raise and appropriate and/or take from the unassigned fund balance for the **Capital Improvement Reserve Account for Roads,** pursuant to 30-A M.R.S Section 5801 and allow the balance to carry forward.

Select Board recommends raise (3-0)	\$200,000.00
Budget Committee recommends raise (3-0)	\$200,000.00
Road Advisory Committee recommends raise (3-0)	\$200,000.00

Article 9. To see what sum the town will raise and appropriate for the purpose of **snow removal and sanding** for the ensuing year.

Select Board recommends raise (3-0)	\$343,248.00
Budget Committee recommends raise (3-0)	\$343,248.00
Road Advisory Committee recommends (3-0)	\$343,248.00

Article 10. To see what sum the town will raise and appropriate to pay for Lovell Transfer Station contract and to pay for any additional usage charges from the unassigned fund balance monies.

Select Board recommends raise (3-0)	\$99,187.00
Budget Committee recommends raise (3-0)	\$99,187.00

Article 11. To see what sum the Town will authorize the Select Board to draw upon the unassigned fund balance account for the care of the poor for the ensuing year.

Select Board recommends (3-0)	up to \$1,250.00.
Budget Committee recommends (2-0)	up to \$1,250.00

Article 12. To see what sum the Town will raise and appropriate for grounds maintenance, upkeep, and repairs for town buildings.

Select Board recommends raise (3-0)	\$7,500.00
Budget Committee recommends raise (2-0)	\$7,500.00

Article 13a. To see what sum the town will raise and appropriate for support of the Sweden Fire Department.

SFD requested	\$78,708.00
Select Board recommends raise (3-0)	\$78,708.00
Budget Committee recommends raise (2-0)	\$78,708.00

Article 13b. To see what sum the town will raise and appropriate and/or take from the unassigned fund balance for the purpose of the Sweden Fire Department Capital Improvements for Fire Apparatus and Personal Protective Equipment.

Select Board recommends raise (3-0)	\$7,500.00
and take from unassigned fund (3-0)	\$7,500.00
Budget Committee recommends raise (2-0)	\$7,500.00
and take from unassigned fund (2-0)	\$7,500.00

Article 14. To see what sum the town will raise and appropriate for the support of Sweden Conservation Commission.

Select Board recommends raise (3-0)	\$250.00
Budget Committee recommends raise (2-0)	\$250.00

Article 15. To see what sum the town will raise and appropriate for support of the ambulance service for the ensuing year.

Select Board recommends raise (3-0)	\$11,280.00
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Budget Committee recommends raise (2-0) \$11,280.00

Article 16. To see what sum the town will raise and appropriate for the support of **Harvest Hills Animal Shelter.**

Select Board recommends raise (3-0) \$406.00

Budget Committee recommends raise (2-0) \$406.00

Article 17. To see what sum the Town will raise and appropriate for the support of **Seniors Plus.**

Select Board recommends raise (3-0) \$500.00

Budget Committee recommends raise (2-0) \$500.00

Article 18. To see if the Town will raise and appropriate \$2,500.00 for support of the **Sweden Historical Society.**

Select Board recommends (3-0) \$2,500.00

Budget Committee recommends raise (2-0) \$2,500.00

Article 19. To see what sum the town will raise and appropriate for the support of **Charlotte E. Hobbs Memorial Library.**

Select Board recommends raise (3-0) \$3,150.00

Budget Committee recommends raise (2-0) \$3,150.00

Article 20. To see what sum the town will raise and appropriate for the support of the **Lovell Recreation Program.**

Select Board recommends raise (3-0) \$3,000.00

Budget Committee recommend raise (2-0) \$3,000.00

Article 21. To see what sum the town will raise and appropriate for the support of **Lakes Environmental Association (LEA).**

Select Board recommends raise (3-0) \$400.00

Budget Committee recommends raise (2-0) \$400.00

Article 22. To see what sum the town will raise and appropriate for the support of **Sweden Food Pantry**

Select Board recommends raise (3-0) \$1,500.00

Budget Committee recommends raise (2-0) \$1,500.00

Article 23. To see what sum the town will raise and appropriate for the support of **Community Concepts**

Select Board recommends raise (3-0) \$350.00

Budget Committee recommends raise (2-0) \$350.00

Article 24. To see what sum the town will raise and appropriate for the support of **The Life Flight Foundation.**

Select Board recommends raise (3-0)	\$406.00
Budget Committee recommends raise (2-0)	\$406.00

Article 25. To see what sum the town will raise and appropriate for the support of **Cancer Resource Center**

Select Board recommends raise (3-0)	\$100.00
Budget Committee recommends raise (2-0)	\$100.00

Article 26. To see what sum the town will raise and appropriate for the support of **Safe Voices.**

Select Board recommends raise (3-0)	\$500.00
Budget Committee Recommends raise (2-0)	\$500.00

Article 27. To see what sum the town will raise and appropriate for the purpose of **Cemetery maintenance** that is the responsibility of the Town.

Select Board recommends raise ()	\$5,000.00
Budget Committee recommends raise (3-0)	\$5,000.00

Article 28. To see what sum the town will raise and appropriate and/or take from the unassigned fund balance for the purpose of **legal counsel.**

Select Board recommends raise (3-0)	\$5,000.00
and take from the unassigned fund balance if needed (3-0)	up to \$10,000.00
Budget Committee recommends raise (2-0)	\$5,000.00
and take from the unassigned fund balance if needed (2-0)	up to \$10,000.00

Article 29. To see what sum the town will authorize the Select Board to raise and appropriate and/or take from the unassigned fund balance as they deem advisable to meet unanticipated expenses and emergencies that occur during fiscal year 2026.

Select Board recommends take from the unassigned fund balance (3-0)	\$20,000.00
Budget Committee recommends take from the unassigned fund balance (2-0)	\$20,000.00

Article 30: To see what sum the Town will raise and appropriate and/or take from the unassigned fund balance for the purpose of **future Town revaluation** and allow the balance to carry over each year.

Select Board recommends raise (3-0)	\$10,000.00
and take from the unassigned fund balance (3-0)	\$10,000.00
Budget Committee recommends raise (2-0)	\$10,000.00
and take from the unassigned fund balance (2-0)	\$10,000.00

Article 31. To see if the Town will authorize the Selectmen/Assessors to use not more than \$85,000.00 of the 2026 anticipated Excise monies collected in 2026 towards the amount appropriated in articles 4a through 30.

Select Board recommends (3-0)	
Budget Committee recommends (2-0)	

Article 32. To see if the Town will authorize the Selectmen/Assessors to use not more than \$40,000.00 of the 2026 anticipated Tree Growth Refund monies collected in 2026 towards the amount appropriated in articles 4a through 30.

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 33. To see if the voters will authorize the raising of the balance so appropriated, not covered in article 31 and 32 through taxation.

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 34. To see if the Town will accept the highest interest rate set by the Office of the State Treasurer, State of Maine for delinquent taxes committed in the current year. (Rate cannot be greater than the State rate of 7.0% for 2026).

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 35. To see if the Town will determine the date from and after which interest shall accrue on delinquent taxes committed for the current year.

Select Board recommends (3-0)

60 days after the date of commitment.

Budget Committee recommends (2-0)

60 days after the date of commitment.

Article 36. To see if the Town will set the interest rate paid on abated taxes to 4 percentage points less than the rate used in article 34 above by the State Treasurer, State of Maine.

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 37. To see if the Town will authorize the Select Board to **take such sums from overlay as may be necessary for the purpose of funding tax abatements.**

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 38. To see if the Town will authorize the Select Board on behalf of the Town **to sell and dispose of any real estate acquired by the Town for the non-payment of taxes thereon;** or by other judicial process; said real estate to be advertised in two separate issues of local paper within 30 days of sale. To be sold either at public auction or as the result of sealed bids called for and received by the Selectmen; provided, however, that the selectmen be authorized to sell at private sale property so acquired to the owner on record of any such property; all conveyances there-under to be by release deed. Except that the Municipal Officers shall use the special sale process required by 36 M.R.S. § 943-C for qualifying homestead property if they choose to sell it to anyone other than the former owner(s).

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 39. To see if the Town will vote to authorize the Select Board to apply for and **accept grants and gifts on behalf of the Town**, and to expend the proceeds thereof for the purposes for which they are received, provided that the terms of the grants do not require the Town to expend other funds which have not been appropriated by the Town.

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 40. To see if the Town will authorize the municipal officers to spend an amount not to exceed 3/12 of the budgeted amount in each budget category of the 2026 annual budget during the period of January 1, 2027, to the March Annual Town Meeting in 2027. The exception is winter road maintenance. The municipal officers may spend more than 3/12ths of the 2026 annual budget amount for winter road maintenance to facilitate proper administration of the winter road maintenance contract. In no case shall the total expenditures for the year exceed the annual budget as approved by vote of the municipal legislative body (town meeting vote).

Select Board recommends (3-0)

Budget Committee recommends (2-0)

Article 41. To see if the Town will authorize or direct the Select Board to use available **LRAP funds** in accordance with State Law if needed.

Select Board recommends (3-0)

Budget Committee recommends (3-0)

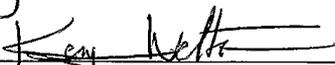
Road Advisory Committee recommends (3-0)

Article 42. To see if the Town will authorize the Select Board to accept and spend **FEMA** money where appropriate.

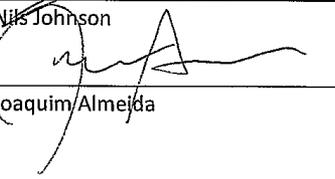
Select Board recommends (3-0)

Budget Committee recommends (3-0)

Given under our hands this February 24, 2026

Select Board 
Kerry Welton

of 
Nils Johnson

Sweden 
Joaquim Almeida

ATTEST:

A true copy, attest:

Sandra Adams, Clerk Town of Sweden

Constables Return for Town of Sweden Oxford, SS

Pursuant to the within warrant to me directed, I have notified and warned the inhabitants of said Town, qualified as therein expressed, to meet at said time and place and for the purposes therein named, by posting a copy of said warrant, attested by me, at the Town Hall a public and conspicuous place on _____ 2026 being at least seven days before the meeting.

William Graham, Constable

Waste Disposal and Recycling

The Lovell Transfer Station is to be used for the disposal and recycling of wastes generated by Sweden property owners and residents. All materials must be taken to the Transfer Station. You may be asked to show proof of residency at the Transfer Station. The Town of Sweden supplies the Transfer Station with a current copy of all taxpayers in Sweden on an annual basis.

Waste Materials Accepted at the Lovell Transfer Station

The Lovell Transfer Station allows for the disposal of a wide variety of household and special wastes including waste oil, refrigeration units, and tires as shown below. Note that each of the acceptable items has its own special location and wastes must be sorted by the delivering party.

Wastes must be taken to the Lovell Transfer Station during the hours shown below. Disposal of Sweden wastes is allowed on the honor system. No stickers are required.

ACCEPTABLE ITEMS			
Recyclable Items	<ul style="list-style-type: none"> - #1 Plastic - #2 Plastic, colored - Glass bottles - Paper (including newsprint, magazines, catalogs, and phone books) 	<ul style="list-style-type: none"> - #2 Plastic, clear - Aluminum cans - Tin (steel) cans, including spray cans - Corrugated cardboard 	
	Bulk Materials	<ul style="list-style-type: none"> - Lumber, clean - Lumber, pressure treated - Brush (max dia of 4 inches) - Leaves - Cement - Brick (clay) - Refrigeration units - Oil 	<ul style="list-style-type: none"> - Lumber, painted or stained - Tires - Demolition debris - Paint (hardened) - Drywall (sheet rock) - Parcelain - Metal - Antifreeze
		Deposit Items (glass bottles, plastic bottles, aluminum cans)	A space will be provided should you wish to dispose of these items at the Transfer Station; however, there will be no refund of deposit.

UNACCEPTABLE ITEMS:

- Asbestos
- Propane Tanks
- Antifreeze
- Gasoline and other flammable liquids
- Explosives
- Unlabeled chemicals
- Mixed papers: including junk mail and cereal boxes (not recyclable)

Hours of Operation

Wednesday 8 am – 5 pm, Thursday 8 am – 5 pm
Saturday 8 am – 5 pm, Sunday 8 am – 5 pm

Feel free to ask Transfer Station attendants for any information needed to make sorting of materials easier. Aid for the handicapped, elderly, and mobility-restricted is available on request.

The Lovell Transfer Station is located on Route 5, across from Lovell Hardware.
The phone number for the Transfer Station is 925-1300.

2025 Town of Sweden Email Addresses

Listing of Elected, Appointed Officials and Committee Member e-mail addresses, please forward only Town business to the addresses listed below.

Select Board:

Kerry Welton, Chair
Nils Johnson
Joaquim Almeida

kerrywelton@swedenmaine.org
nilsjohnson@swedenmaine.org
joealmeida@swedenmaine.org

Administrative Assistant,

Rose McKenzie

adminassistbos@swedenmaine.org

Deputy Town Clerk,

Mary Ellen McLaughlin

townclerk@swedenmaine.org

Tax Collector/Town Clerk,

Sandra Adams

taxcollector@swedenmaine.org
townclerk@swedenmaine.org

Treasurer, Rose McKenzie

treasurer@swedenmaine.org

Fire Chief, Tim Cook

firechief@swedenmaine.org

CEO, Peter Gordon

codeenforcementofficer@swedenmaine.org

Road Commissioner, Troy Morseroadcommissioner@swedenmaine.org

Animal Control Officer,

Cynthia Eaton

animalcontrolofficer@swedenmaine.org

EMA Director, Tommie McKenzie

emadirector@swedenmaine.org

Budget Committee:

Alberta Ridlon, Chair
George Conly
Daniel Evans

aridlon@swedenmaine.org
georgeconly@swedenmaine.org
danevans@swedenmaine.org

2025 Town of Sweden E-mail Addresses

Listing of Elected, Appointed Officials and Committee Member e-mail addresses, please forward only Town business to the addresses listed below.

Planning Board:

Melanie Ridlon-Eldracher, Chair	melanieridloneldracher@swedenmaine.org
Gail deWildt	gaildewildt@swedenmaine.org
Alisa Karwowski, Secretary	alisakarwowski@swedenmaine.org
Daniel Noblet	danielnoblet@swedenmaine.org
Miranda Purinton, Alternate	mirandapurinton@swedenmaine.org

Appeals Board:

Lynn Hopkins, Chair	lynnhopkins@swedenmaine.org
Andrew Black	andrewblack@swedenmaine.org

SWEDEN TOWN OFFICE HOURS FOR 2026

147 Bridgton Road, Sweden, Maine 04040

Phone: 647-3944, Fax: 647-3946

**TUESDAY: 10AM – 6PM THURSDAY: 9AM-NOON FRIDAY: 9AM - 4PM
SATURDAY: (2nd and 4th) 9AM TO NOON**

**Town Clerk/Tax Collector
Sandy Adams**

taxcollector@swedenmaine.org

Questions concerning Real Estate Tax Information
Registrations of Vehicles, Dogs, Boats, ATV's, Snowmobiles,
Hunting and Fishing Licenses

Vital Statistics: Birth, Marriage, Death Certificates
Reservation of Town Hall use, Preservation of Town Records

**Deputy Town Clerk
Motor Vehicle Agent**

Registrar of Voters

Mary Ellen McLaughlin

townclerk@swedenmaine.org

Voter Registration, Absentee Ballots, Elections

**Administrative Assistant to Select Board/
FOAA Officer/General Assistance Coordinator**

Rose McKenzie

adminassistbos@swedenmaine.org

Treasurer

Rose McKenzie

treasurer@swedenmaine.org

Code Enforcement Officer/Plumbing Inspector

Peter Gordon

codeenforcementofficer@swedenmaine.org

In Emergency contact: Selectman Kerry Welton 207-647-3944
Selectperson Nils Johnson
Selectman Joaquim Almeida

**TOWN OF SWEDEN EMERGENCY NUMBERS MARCH 2026
FOR MEDICAL OR FIRE EMERGENCIES DIAL 911**

FIRE	EMERGENCY.....	911
Oxford County Regional	Communications Center	
	NON-EMERGENCY.....	1(800)733-1421
POLICE	EMERGENCY.....	911
	NON-EMERGENCY.....	1(800)733-1421
STATE POLICE	1(800)452-4664
GAME WARDEN	1(800)452-4664
MEDICAL		
United Ambulance	EMERGENCY.....	911
Bridgton Hospital647-6000
Poison Control Center	1(800)222-1222
 BOARD OF SELECTMEN		
Kerry Welton.....		.647-3944
Niils Johnson.....		.647-3944
Joaquim Almeida.....		.647-3944
ADMINISTRATIVE ASSISTANT TO THE SELECT BOARD		
Rose McKenzie	email: adminassistbos@swedenmaine.org.....	.647-3944
 Town Office Hours:		
Tuesday 10am-6pm/Thursday 9am-noon/Friday 9am-4pm/ 2 nd & 4th Saturday 9am-noon		
 TOWN CLERK/TAX COLLECTOR		
Sandy Adams	email: taxcollector@swedenmaine.org647-3944
TREASURER		
Rose McKenzie	email: treasurer@swedenmaine.org647-3944
DEPUTY TOWN CLERK/REGISTRAR OF VOTERS		
Mary Ellen McLaughlin	email: townclerk@swedenmaine.org.....	.647-3944
 FIRE CHIEF		
Tim Cook415-7966
FIRE STATION	NON-EMERGENCY.....	.647-2781
FIRE PERMITS	www.wardensreport.com	
 EMERGENCY MANAGEMENT DIRECTOR		
Tommie McKenzie603-447-9176
 HEALTH OFFICER		
Kathi Shorey647-3944
 ROAD COMMISSIONER		
Troy Morse890-1237
 ANIMAL CONTROL OFFICER		
Cynthia Eaton890-5313
 CODE ENFORCEMENT OFFICER/PLUMBING INSPECTOR		
Peter Gordon298-6248

